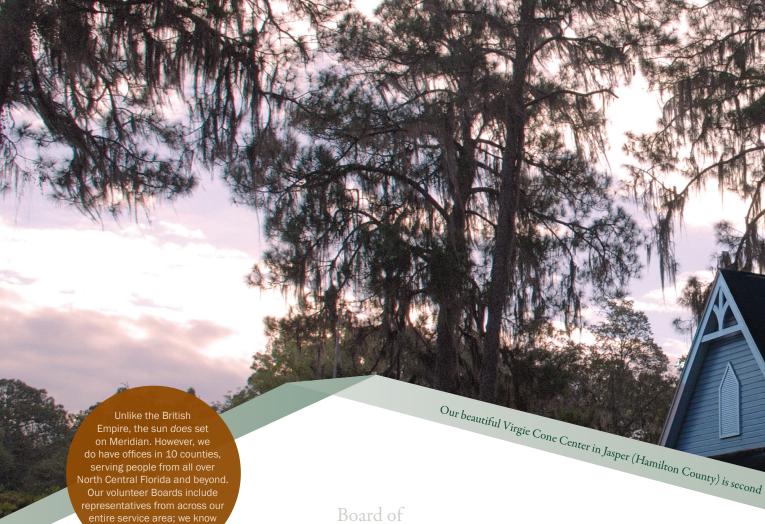


2013 Annual Report to Our Communities





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Chief Executive Officer

Steve Pittman, Ph.D.

Executive Vice President/
Chief Operating Officer

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Senior Vice President, New Business & Specialty Programs

Jennifer Stull

Senior Vice President, Administrative Services/ Chief Financial Officer

our local communities.

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Senior Vice President, Advancement

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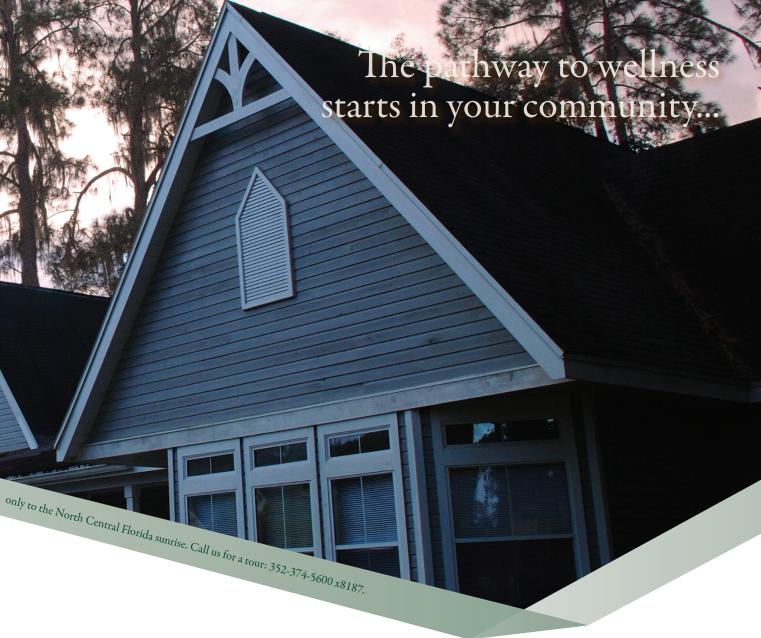
Irma Phillips-Maxwell
Alachua County

Larry Turner
Alachua County

On July 30, 2012, Meridian was awarded a Three-

Year Accreditation by CARF (the Commission on Accreditation of Rehabilitation Facilities)
International. This highest degree of accreditation signifies Meridian's commitment to continuously improving services, encouraging feedback, and serving the community.

Last year we served 13,623 people through direct care. Our staff managed multiple levels of care with 326,431 treatment visits, both at our CARF accredited facilities and at locations in the community.



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Melanie Shore M & S Bank

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Board of Directors

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Mark Fitzgerald
The Coffee News

Jodi Irving College of Nursing, University of Florida

Eric Parker Willis of Florida

Brad Smith

Bradford County Sheriff's

Office

Mantha Young

Lake City Advertiser

Our Mission:

To promote the health, recovery, and well-being of those affected by mental illness and substance use disorders through prevention, coordinated treatment, and supportive services.

Our Vision:

Hope, Recovery, and Wellness are within everyone's reach.

Our Values

- Collaboration
- Efficiency & Effectiveness
- Initiative
- Innovation & Growth
- Integrity
- Accountability



Pathways to Wellness

We're paving the pathway to wellness, but we need your help. In the last two decades, effective and well researched treatment approaches for addressing mental illnesses and substance use disorders have emerged. These treatments are available at all levels of care: prevention, disease management, medication, support, residential and outpatient counseling. There are evidence-based treatments available throughout the nation and within Florida's community mental health system; many of them in place right here at Meridian. The outcome data shows that 90% of individuals with a severe mental illness who receive treatment in community settings improved or maintained their functioning; 43% experienced "significant" functional improvement. However, one out of two children and two out of every five adults who need treatment, and meet federal poverty guidelines, do not receive it. We have the ability to put people on the pathway to wellness, but we need our community's support.

The pathway to wellness needs an educated community. What is the mental illness and substance abuse literacy of the community? How are people with these disorders treated in our community? Few diseases carry the stigma that mental illnesses and substance use disorders do - no cluster of diseases has to defend its status as "true" illness in the public or in the healthcare industry, except brain disorders. We have an excellent resource to address this issue, Mental Health First Aid. Call us to learn more.

The pathway to wellness takes integrated care. Treatment for brain disorders needs to be integrated into our healthcare system. Remember that song, "Your toe bone connected to your foot bone. Your foot bone connected to your ankle bone..." and so on? I don't remember getting to your head and saying that's not part of your body. When the primary illness is a brain disorder, the community mental health system is a logical medical home. Policy must change to allow more readily for integration. Visit us online to learn how you can help advocate for these changes.

The pathway to wellness must be accessible. Treatment ability is lost without the capacity. The public system is funded for only about 50-60% of the need, with no change in sight. Based on the rates of illness (approximately 25%) 125,000 people in our service area would likely be affected. At least 20,000 of those would need public support, but there is a significant funding gap. Funding and service delivery policy must be improved.

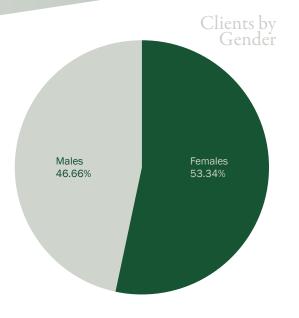
The pathway to wellness isn't always clear, or in a straight line. Sometimes it takes courage, and sometimes we need help while on the pathway to wellness. Not everyone is ready to get on the pathway to wellness, but we're working as hard as we can to make sure that the pathway to wellness is in everyone's reach, starting right in our own communities.





The pathway to wellness needs an educated community...



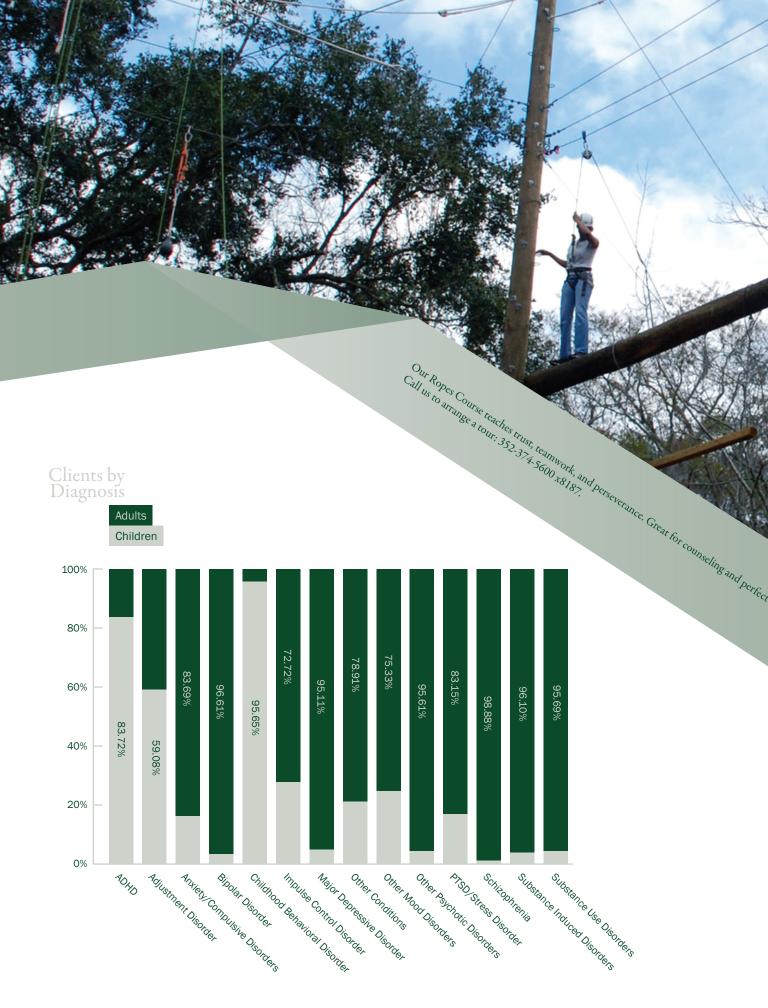


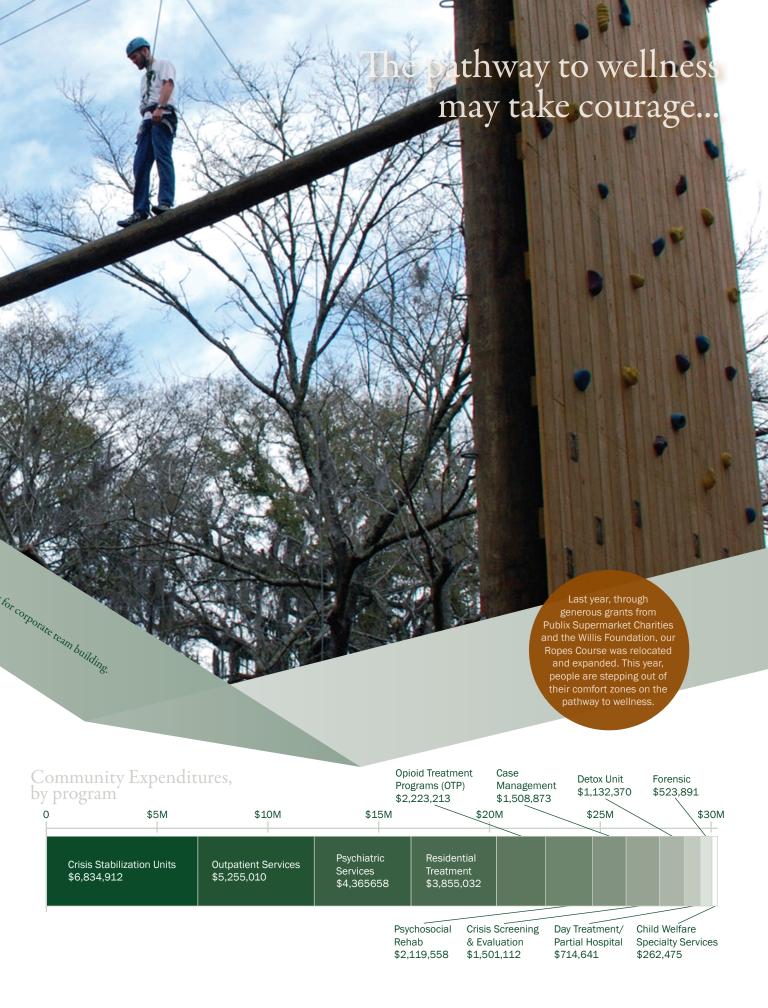
Last year we touched 20,796 lives, 13,623 through direct care and 7,173 through Intervention and Prevention.

Healthcare Utilization

	Children	Adults
Case Management	8.09%	9.62%
Crisis Screening & Evaluation	12.46%	18.75%
Crisis Stabilization Units	13.81%	20.21%
Forensic Diversion	0.03%	4.22%
Detox Unit	0.51%	5.96%
Residential Treatment	1.62%	4.57%
Psychiatric Services	47.45%	57.64%
Outpatient Services	66.51%	35.79%
Psychosocial Rehabilitation & Supported Employment	1.59%	3.19%
Day Treatment/Partial Hospital	0.21%	2.05%
Opioid Treatment Programs	n/a	8.66%
Specialized Family Welfare Services	6.59%	3.77%
Supported Housing	n/a	0.22%

Last year we served 13,623 people through direct care at 326,431 treatment visits.



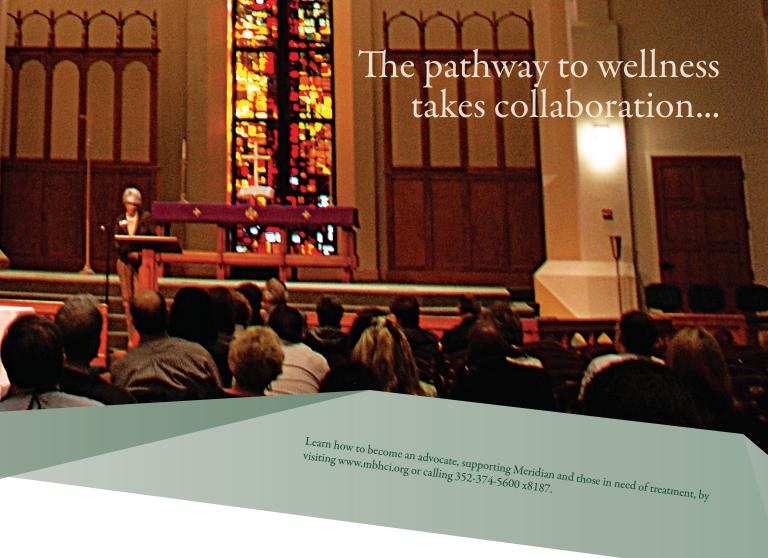




Accomplishments

• August 2012 - Same or next day access to appointments in all outpatient clinics was implemented through Unified Scheduling, which allows our Access Center, Administrative Support, and clinical staff full access to all clinicians' schedules.

- October 2012 As part of our efforts to improve patient care through rapid access to records and communication and coordination of care internally and with other providers, we began the implementation of our new Electronic Medical Record (EMR). The new EMR meets all standards for documenting care, and effective communication with other healthcare providers.
- October 14, 2012 We provided temporary shelter when an area Assisted Living Facility (ALF) in Cross City experienced a catastrophic
 fire. The ALF's facilities were a total loss, but all 25 of the residents and staff were safe. We were able to shelter these people in need
 because funding reductions had, sadly, forced the closing of Williams Manor, our long-standing group home for adults with mental
 illnesses who needed assisted living.
- November 2012 Dr. Sarah Frazier, formerly Meridian's Chief of Child Psychiatry, accepted the position of Medical Director.
 Additionally, two primary care physicians, Drs. Abernathy and Abraham, were added to our staff; both are boarded in Addictions Medicine.
- November 2012 In collaboration with the Rural Health Partnership and Community HealthIT, planning and training began for
 implementation of MyHealthStory, a Health Information Exchange. MyHealthStory is a browser-based Patient Portal, allowing clients
 the ability to collect and review their health records, schedule appointments, and communicate directly with their healthcare providers
 on a secure website, powered by RelayHealth.* Launch of Meridian's MyHealthStory is planned for December 2013.
- December 4, 2012 At Meridian's Annual Meeting of our Board of Directors, our communities gathered to celebrate achievements and recognize excellence. Awards included: Employee of the Year (Administrative) - Mary Ellrodt, Employee of the Year (Clinical) - Cynthia Collins, Leadership Award - Dr. Joe Munson, Innovation Award - Mike Evans, Choice-Hope-Recovery Community Award - B'nai Israel Community Day School.



- December 5, 2012 We hosted the 19th Annual World AIDS Day Community Luncheon, a recognition and education event held at the Bridge House each December.
- January 1, 2013 With a focus on overall health, Meridian became a tobacco-free organization.
- January 1, 2013 22 teams, with approximately four staff per team, participated in the 100 Days of Fitness Challenge. This initiative encouraged healthy behaviors among staff, through positive support and reinforcement.
- February 2013 Meridian was selected by the Substance Abuse and Mental Health Services Administration's (SAMHSA) GAIN Center for Behavioral Health and Justice Transformation, to receive a "How Being Trauma-informed Improves Criminal Justice System Responses" train-the-trainer program. This was one of six offered nationwide, and the only one in Florida. Trauma training was provided to 20 stakeholders of the criminal justice system.
- April 11, 2013 We welcomed our community at Food For Thought: A Progressive Dinner Tour of Meridian, our first fundraiser in Columbia County. First Federal Bank of Florida helped make the event a success as the title sponsor.
- April 30, 2013 The Women's Giving Circle selected Meridian's Supported Employment Program to receive a grant of \$50,000 to
 provide immediate and direct support to 140 women clients who have demonstrated the job skills and training necessary to assume
 transitional and supported jobs in the community, and to provide direct wages for eligible participants.
- May 2, 2013 Meridian received a Legacy Award from the Community Foundation of North Central Florida, in partnership with the North Central Florida Estate Planning Council, in recognition for excellence in planned giving.
- May 2, 2013 A pre-tournament reception for the CPCU Society of North Central Florida's annual golf tournament was held at Santa Fe
 College Fine Arts Hall. A key note address on high-performance teams was deliverd by business thought leader, John Spence. Meridian
 was honored as the beneficiary of the CPCU Society's annual golf tournament.
- June 17, 2012 We opened the children's wing at our Crisis Stabilization Unit (CSU) in Lake City. This increased our capacity by 10 beds and streamlined care for children and adults, who are now served primarily through our CSU in Gainesville.



We celebrated
National Philanthropy
Day, November 15, 2012, at
our first annual Associate's Club
Reception. Over 100 of Meridian's
donors gathered at the Thomas
Center in Gainesville for an elegant
evening with key note message on
giving from entrepreneur and
philanthropist, Eric Godet.

Dr. John Abernathy III Ms. Crysta Ackerman Ms. Ann Adams Anonymous Donation in Memory of Frances Ann Odum **Anonymous Donation** to University of Florida Community Campaign Dr. Lawrence Adu Advantage Publishing, Inc. Akerman Senterfitt Ms. Tina Alfieri Ms. Nancy Alfonso Allen Enterprises of Gainesville, Inc. Ms. Amalia Alvarez Mr. Daniel Anderson Mr. Richard Anderson Anderson Columbia Co., Inc. A Personal Elf, LLC A Touch of Health Mr. Rod Bagley Mr. Stanley and Mrs. Andrew Mr. David Balogh Allison Barker Photography Mr. Matthew and Mrs. Allison Barker Mr. Russell Bauer Ms. Amy Becker Ms. Sheryl Ann Benton Ms. Wanda Bergman Mr. Richard and Mrs. Patricia Berne Ms. Keri Bias Dr. Gabriel and Mrs. Nancy Bitton Ms. Mary Blackie Dr. Beth-Anne Blue B'Nai Israel Community Day Mr. Alan and Mrs. Cindy Boggs Mr. Aaron Bosshardt Ms. Novena Bowie Ms. Tatiana Boyd Ms. Myriah Brady Dr. Eugene & Mrs. Sue Brigham Mrs. Josephine W. Brown Mr. Jim and Mrs. Sinoma Brown Ms. Charlene Brown Ms. Karen Marvella Brown Mr. Victor Buehler, Jr. Ms. Amy C. Bullard Mr. Fredrick Wayne Burch, Jr. Gary Calhoun Bail Bonds Ms. Kristina Marie Campbell-

Thomas

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Dr. Andy and Dr. Cindy Naranjo

Mr. Brooks Nelson Dr. Ninmal and Mrs. Suranji

Nimalandran Ms. Corinna Dee Nixon

North Florida Wealth Advisors Ms. Carla E. Oliver

Omi's Elegant Catering

Mr. Anju Owens Palms Medical Group

Mr. Eric and Mrs. Stacey Parker

Passage Ministries Mrs. Hema Patel

Mr. Alan Paulin

Mrs. Susannah Peddie

Mr. Manuel J. Peruga Ms. Sebrenah Phillips

Dr. Stephen and Mrs. Anita

Plum Creek Foundation PNC Wealth Management - Eric

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Company, LLC Mr. David Snow

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Mr. John and Mrs. Sheila Spence

Simply Skin

Spirit of Faith Christian Center of Gainesville

Mr. Christopher and Mrs. Cindy Stanton

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Ms. Cheryl A. Stephens Mr. Robert and Mrs. Connie

Stern

Ms. Anna Strayer

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Paving the Pathway to Wellness

On Wednesday, June 26, 2013, Meridian, the Centers (Marion and Citrus Counties), and LifeStream Behavioral Center (Lake and Sumpter Counties) announced plans to form a new organization to allow the development of regional Centers of Excellence, expand capacity and skill, promote growth, and be positioned for the new healthcare market. A Letter of Intent for an affiliation was signed at a press conference, with the CEOs and Board Chairs from each organization delivering information and fielding questions from the media and other attendees.

"What we have here is a really a unique situation where there are three very successful organizations that have a reputation for excellence; a reputation for being innovative...in order to meet the healthcare needs of the people that we treat," said Maggie Labarta, Ph.D., Meridian's President/CEO, "This is an opportunity to combine strengths...Ultimately, it will benefit the people that we are all

Consumers remain top priority. Each of the three organizations has unique clinical strengths and together service availability can be supported across the entire region; local services will be supported by a larger pool of expertise. Consumers can expect to continue to receive care from the same clinicians they have come to trust with their healthcare needs, and at the same locations.

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